

# **Safety Leadership**

...a different perspective

Vincent Ho 18 May 2018



- There was an important safety job to be done and Everybody was sure that Somebody would do it
- Anybody could have done it, but Nobody did it
- Somebody got angry about that, because it was Everybody's job
- Everybody thought Anybody could do it, but Nobody realized that Everybody wouldn't do it
- It ended up that Everybody blamed Somebody when Nobody did what Anybody could have

Who is accountable for safety in your organisation?

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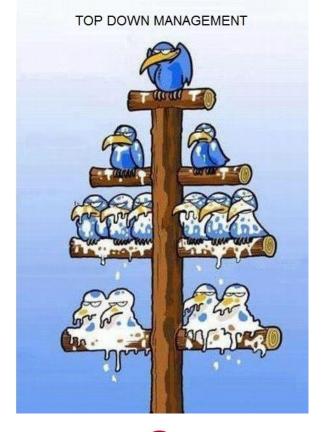
# Management?

The executives of an organisation, especially senior executives

The person or persons controlling and directing the affairs of

a business, institution, etc.

**Management = Leadership?** 



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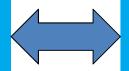


# **Leadership is not Management**

- The terms 'leadership' and 'management' are often used interchangeably with safety leadership and management assumed to be the same individuals
- Management is an organizational skill
- Managers preside over processes, functions and programs

#### Management

- Develops a plan and allocates resources
- Sets objectives, organises schedule
- Monitors situations
- Focuses on order and efficiency
- Ensures standards are met
- A post



#### Leadership

- Creates a vision for the future, and encourages others to commit to the vision
- Motivates and inspires others to overcome barriers
- Encourages innovation
- Helps the organisation to develop by adapting to changing circumstances

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A role

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# What it Means to be a Safety Leader?

- Leadership is not about the attributes of an individual, but rather their behaviours
- Safety leaders do not influence others through power, status, or authority. They demonstrate high Safety DNA and inspire/ influence their co-workers to do the same through their actions
- Safety leaders care enough about the organisation to take the actions that will keep themselves and others free from danger or injury through guidance, persuasion, direction, and setting the example

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# **Everyone is a Safety Leader?**

#### How to achieve it? Everyone should

- not accept low standards and risk-taking; be a role model to others
- feel ownership for safety, and take responsibility for themselves and others
- feel empowered to take action as needed to work safely
- actively converse with others to understand their point of view
- support and challenge each other
- believe true improvement can only be achieved as a group

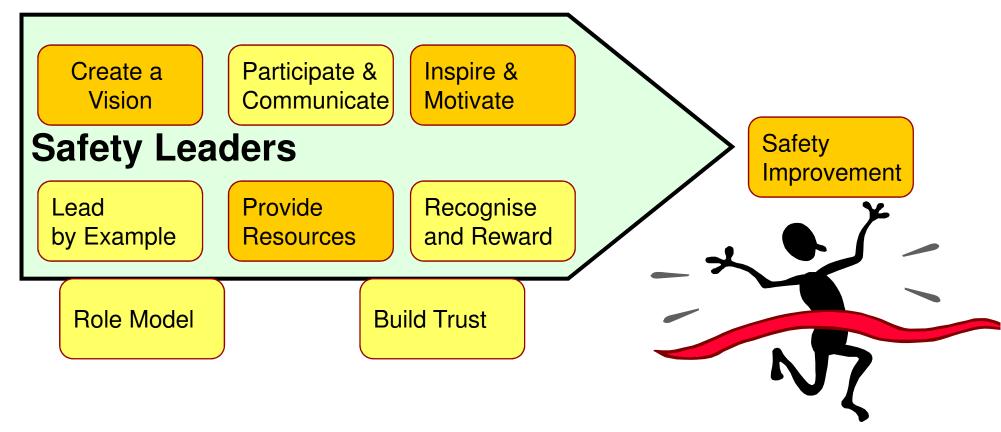
#### Expected outcome

- Employees empowered to stop their/others work if unsafe situation
- Continuous improvement in safety performance
- Aiming to provide an environment that brings zero harm to people

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# Top Tips to become an Effective Health and Safety Leader

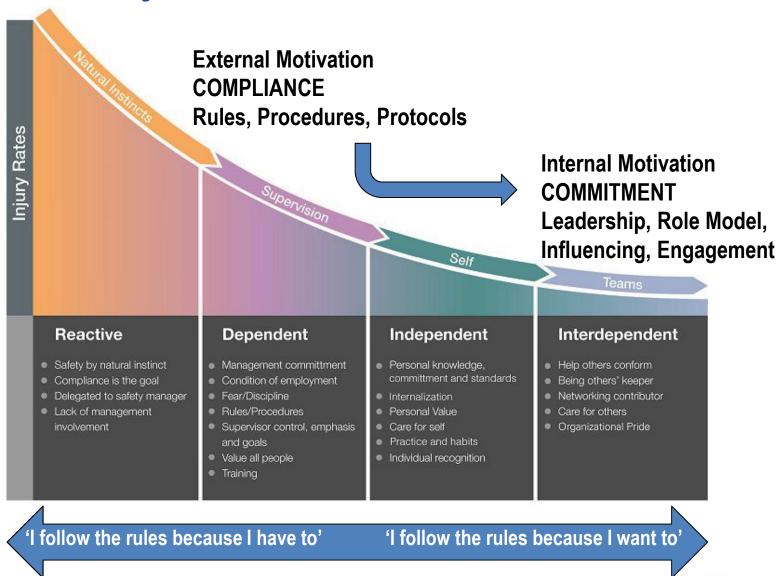


I do it because I want to, not because I have to

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# **The Bradley Curve**



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## Takeaways...

- Any individual in an organization can be a safety leader
- It is crucial for organisations to have safety leaders at every job site, every department, every work team, etc., across levels of the structural hierarchy if they want to create a strong safety culture that leads to improved safety performance
- Your job as a Leader is as much about SAFETY as it as about productivity
- Ask for support whenever needed... demand it!
- If in doubt, STOP THE WORK
- Document your efforts

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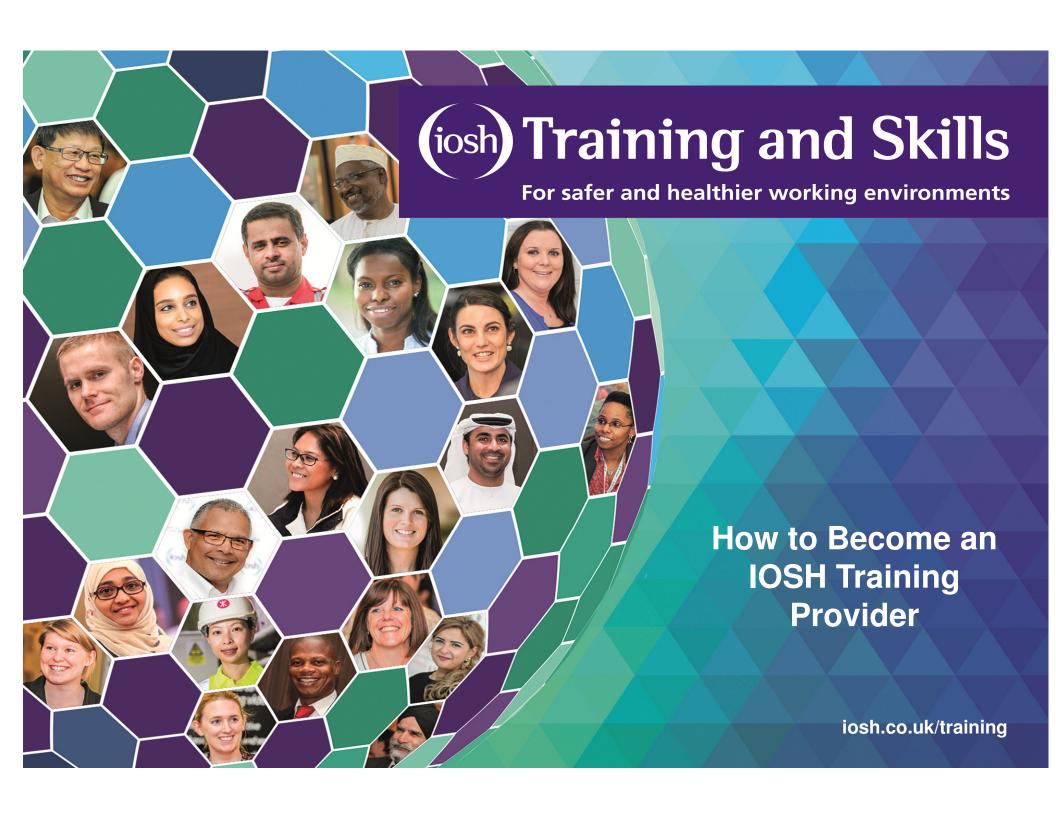


# You do not lead by hitting people over the head... that's assault, not leadership

Pres. Dwight D. Eisenhower

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### Courses

Decide which course you would like.







**Leading Safely** 



Managing Safely
Managing Safely Refresher
Fire Safety for Managers
Environment for Business
Level 3 Certificate in Safety and Health
for Business



Working Safely Fire Safety Awareness

**TAILORED COURSES [Sector/Theme/Location]** 

For safer and healthier working environments

### Ensure your organisation meets the criteria:

#### **Nominated Member**

Each organisation we approve must appoint someone to take on the role of Nominated Member.

- The nominated member must:
  - Be an employee of the company with line management responsibility
  - Be a member of IOSH
  - Make sure your training is delivered to a high quality
  - Make sure end of course assessments are marked correctly and fairly
  - Make sure that processes and procedures required by IOSH are carried out correctly

# **Trainers**Trainers

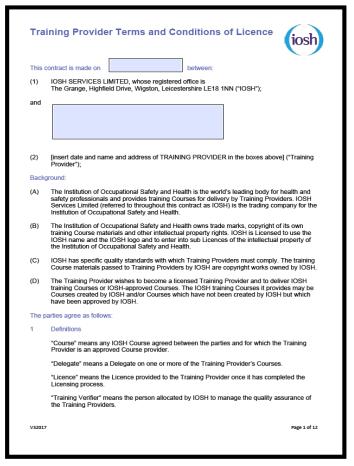
Everyone delivering an IOSH course must be approved by us.

- All trainers will need to have:
  - At least Technical membership of IOSH
  - A level 3 adult training qualification or
  - Two years substantial face to face training delivery experience
  - Some specialist courses may have different requiremen specifically to do with sector experience and level of IOS membership.

# **Application Form**

Complete, sign and return our training provider licence application form and our separate terms and conditions





# **After Approval**

- We will offer you continuing support and guidance
- You will have IOSH courses that build trust and confidence in quality of content
- Your delegates will get globally recognised certification
- You will be able to use our IOSH Training and Skills logo to raise awareness of your training

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iosh.co.uk/training

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## **For More Information**

Call: 0116 257 3605

Email: courses@iosh.com

Visit: www.iosh.co.uk/training



# Thank you

# Any questions?



# The End